

The mission of Harvard Kennedy School is to strengthen democratic governance around the world by preparing individuals for public leadership and by generating ideas that provide the answers to our most challenging public problems.

Our MISSION

The Edward S. Mason Program Mid-Career Master in Public Administration (more commonly known as the Mason Program) is the school's flagship international program.

Each year, approximately 85 demonstrated leaders from developing, newly industrialized, and transitional economy countries participate in this intensive

one-year master's degree program designed to prepare them to address the world's most compelling development challenges.

The emphasis of the program is on developing the broad range of analytical and leadership skills required to initiate and to implement major political, social or economic change.



MARTHA STEWART

Ellen Johnson Sirleaf
MC/MPA MASON FELLOW 1971
President of Liberia



MARTHA STEWART

Ban Ki-moon
MC/MPA MASON FELLOW 1984
Secretary-General of the United Nations



HARVARD Kennedy School
JOHN F. KENNEDY SCHOOL OF GOVERNMENT

Edward S. Mason Program
79 John F. Kennedy Street, Box 56
Cambridge, Massachusetts 02138 USA
www.hks.harvard.edu

MASON PROGRAM

MID-CAREER MASTER IN PUBLIC ADMINISTRATION (MC/MPA)
EDWARD S. MASON PROGRAM



www.hks.harvard.edu/mason



CHANGING THE WORLD
ONE LEADER AT A TIME



COVER IMAGES: TOP, KENT DAYTON; BOTTOM, MARTHA STEWART 12/14



HARVARD Kennedy School

Our PROGRAM

The Edward S. Mason Program is an intensive one-year course of study leading to a master's degree: the Mid-Career Master in Public Administration (MC/MPA).

The Mason Program begins with two intensive summer sessions. In the first session, known as the Mason Fellows Summer Seminar, participants use cases developed by the Kennedy School faculty as well as cases drawn from their own professional experience to explore questions of leadership, strategic management, communication, and policy decision-making. In the second summer session, known as the MC/MPA Summer Program, participants develop their knowledge of applied economics, quantitative analysis, political institutions, and globalization.

The student is largely responsible for determining the content of the two semesters of graduate study that follow. The school requires that each candidate for the MC/MPA complete at least one course in three fundamental skill areas: management and leadership, political thought and institutions, and economics and quantitative analysis. The remaining five (or more) courses are selected by the student to serve his or her unique intellectual and professional objectives.

Celestous Juma,
Faculty Chair of the Mason Program,
and Professor of the Practice of
International Development

MARTHA STEWART

Our STUDENTS

The Mason Fellows bring an impressive range of backgrounds and experience to Harvard. The diversity of perspective within the class enriches the experience of each participant, while broadening the intellectual and community life of the Harvard Kennedy School.

Mason Fellows come from all across Asia, Africa, Latin America, the Caribbean, the Middle East, the former

Soviet Union, and Eastern and Central Europe, and they are engaged in every aspect of economic, social, and political development.

A typical class includes experienced professionals who have assumed leadership roles in education, energy, defense, housing, transportation, foreign affairs, public and private enterprise, rural and urban development, environmental preservation, central banking, journalism, politics, and economic planning.

CAREERS

Alumni of the Mason Program are innovators and leaders in public, private, and nonprofit sectors worldwide.

Graduates of the Mason Program have returned to their countries to become presidents, prime ministers, cabinet ministers, NGO directors, editors, central bank governors, chief executives, and senior-level government

officials. Others have been elected mayors, governors, and members of parliament. Still others have joined international organizations and regional development banks.

Several alumni of the Mason Program have become heads of state or government in their countries: Felipe Calderón MC/MPA 2000, former President of México; Tsakhiagiin Elbegdorj MC/MPA 2002, President of

Mongolia; Lee Hsien Loong MC/MPA 1980, Prime Minister of Singapore; Jamil Mahuad MC/MPA 1989, former President of Ecuador; Juan Manuel Santos MC/MPA 1981, President of Colombia; Ellen Johnson Sirleaf MC/MPA 1971, President of Liberia; Tshering Tobgay MC/MPA 2004, Prime Minister of Bhutan; and Sir Donald Tsang MC/MPA 1982, former Chief Executive of Hong Kong.

Admissions & FINANCIAL AID

Candidates to the Mason Program must hold citizenship from a developing, newly industrialized or transitional economy country; have seven or more years of full-time professional experience at the time of application; and present a Test of English as a Foreign Language (TOEFL) score of at least 600 (paper-based) or 100 (internet-based, with a minimum score of 25 in each section) or 7 overall band score on the IELTS.

Applications will be evaluated based on a variety of criteria, including quality of professional experience, prior academic performance, potential for influencing

public decisions, and evidence of English language proficiency.

For more information, including instructions for applying online and application deadlines, please visit our website:

www.hks.harvard.edu/mason

Financial Aid

Harvard Kennedy School generally expects students to fund their studies through a combination of personal resources and government, corporate, or scholarship support. The school provides a limited number of full and partial scholarships for which international students are eligible.

Please refer to the school's financial aid website for further information:

www.hks.harvard.edu/degrees/sfs

CONTACT

Edward S. Mason Program
Harvard Kennedy School
79 JFK Street, Box 56
Cambridge, MA 02138 USA

617-495-7864
mason_program@hks.harvard.edu

www.hks.harvard.edu/mason

Carmen Dominguez MC/MPA MASON FELLOW 2014
Ambassador and Director of Strategic Planning
Ministry of Foreign Affairs, Chile

MARTHA STEWART